

Appendix E

**Report to the
CWG 13 October 2025
Overview Scrutiny and Management Commission –
24 October 2025
Cabinet – 27 October 2025**

Wards All

Corporate Services: 2025/26 Period 5 Monitoring
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Briefing Paper of the Director of Finance and Transformation**1. Purpose of the paper and summary**

- 1.1 To provide an overview of the revenue budget monitoring position for the Corporate Services Directorate and a key point summary as at Period 5 together with material variances from budget and management actions being taken where appropriate.

2. Background

- 2.1 The budget for the financial year 2025/26 set in February 2025 was predicated upon staffing structures, internal and external demands, and contractual commitments within the Corporate Services directorate. The budget is monitored for financial considerations each reporting period and the outcomes reported formally. This is the second formal monitoring of the financial year and reports on the position as at Period 5, end of August 2025.

3. Summary of the 2025/26 revenue budget

- 3.1 The total net revenue budget for the directorate is £17.4m. This is made up of £23.7m expenditure budget and £6.3m income budget. The net budget is devolved down to the following operational service areas make up the Corporate Services Directorate.
- 3.2 **Finance and Transformation** – The net operational budget for Finance and Transformation is £9.5m, this is made up of £13.4m expenditure budget, predominately staffing and £3.9m income budget.

The key responsibilities of the Finance and Transformation Service include the Treasury Management Function on behalf of the council, have oversight of the Council's Capital Programme, produce the Council's Annual Group Statements of Accounts and External Bodies Statement of Accounts, supports the monitoring of the Council's budgets, collects council tax and business rates income of to fund council services, the collection of sundry debt ensures that council services provided are paid for efficiently. Also administers Housing Benefit in line with Central Government legislation and Council Tax Support in line with the Council Tax Support Scheme. In addition, the service also

administers Blue Badges, Concessionary Travel, Free School Meals, the Council's Local Welfare Provision Schemes and more recently the Local Council Tax support Grant and the Household Support Funding.

- 3.3 **Digital and ICT Department** – The net operational budget for the Digital and ICT department is £7.9m, this is made up of £10.2m expenditure budget which covers both staffing and contractual expenditure related to the key ICT systems supporting the organisation and £2.3m income budget.

The key responsibilities of the Digital and ICT Department are, to deliver digital technology which provides a safe and secure foundation for innovative, integrated public services that cross organisational boundaries and deliver to those in most need, while supporting the business to promote growth.

4. **Summary Current Position and Forecast**

- 4.1 As at Period 5 the directorate is forecasting a small surplus of £0.75m as shown in the table below.
- 4.2 **Finance and Transformation** – The overall service is forecasting a small surplus £0.75m spend on budget. This is the result of an underspend on pay across each department.
- 4.3 **Digital and ICT department** - Forecast spend on budget. There are pressures in respect of income but this may be offset by pay/non pay underspends by the end of the financial year.

David Bell
Director of Finance and Transformation

Financial Year 2025/26

Director of Corporate Services

Summary Directorate Position

Director of Corporate Services	Full Year Budget	Year End Forecast	Projected Year-end Variance
Service Area	£'000	£'000	£'000
Corporate Finance	9,499	9,424	-75
Digital and ICT	7,917	7,917	0
NET EXPENDITURE	17,416	17,341	-75

2024/25 Efficiency Savings rolled into 2025/26

None

2025/26 Efficiency Savings

Service Area	Programme / Project	Savings Target	Savings expected to be achieved	Savings Variance	RAG (Red / Amber / Green) Rating of current risk position	Explanation required?	Explanation for variance
		2025/26	2025/26	2025/26			
		£000's	£000's	£000's			
Corporate Finance	Vacancy	55	55	0	GREEN	No	
Digital and ICT	Non Pay WAN Savings	30	30	0	GREEN	No	
Digital and ICT	ERP including Digital Innovation	220	220	0	GREEN	No	
Total Corporate Services		305	305	0			

RAG rating explanation

RED	At this stage, projecting savings not to be achieved
AMBER	Savings will not be achieved in full or at risk
GREEN	At this stage, projecting savings to be achieved