

26 January 2026

Wards: Orchard Park, Marfleet,
Newington and Gipsyville, St. Andrews
and Docklands

**Pride in Place Neighbourhood Programme
Acceptance of Funding and Development of Delivery Proposals**

Report of the Executive Director of Regeneration and Partnerships

Report Status:

This item is not exempt

Therefore exempt reasons are not applicable

This is a key decision. The matter is in the Forward Plan
Forward Plan Reference – 0070/25

1. Purpose of the Report and Summary

- 1.1 Pride in Place (PiP), originally announced by Government in March 2025, is part of a wider strategy to ensure that nowhere is left behind. The overall ambition of the programme is to ‘help revitalise local areas and fight deprivation at root cause by zeroing in on three goals: creating thriving places, building stronger communities, and empowering people to thrive’.
- 1.2 The Ministry of Housing, Communities & Local Government (MHCLG) released the detailed guidance for the Pride in Place Programme for neighbourhood delivery on the 3 December 2025
- 1.3 This report sets out the issues that will need to be considered in order to ensure an effective and co-ordinated approach across Hull on the development and implementation of the programme within the three areas selected by MHCLG (Orchard Park, Greatfield, and Boulevard & St. Andrews Quay).
- 1.4 The report seeks approval for delegations in order for Hull City Council to effectively deliver its role as the Accountable Body for the programme, including neighbourhood governance, authorisation of expenditure, submission of Pride in Place Plans, and any proposed changes to the boundaries initially set by Government.

2 Recommendations

- 2.1 That Cabinet accepts and confirms to Ministry of Housing Communities and Local Government (MHCLG) its role as the Accountable Body for the Pride in Place Neighbourhood Programme Fund for the three areas identified by MHCLG

(Orchard Park, Greatfield, and Boulevard & St. Andrews Quay), subject to the terms of the Government's guidance including the proposals to support alternative delivery mechanisms.

- 2.2 That Cabinet approves that the Council, in its role as the Accountable Body, accepts the initial grant allocation for £150k per neighbourhood in 2025/26, which supports initial delivery and development work to facilitate community engagement, board development and to start the process of community engagement, appointment of an Independent Chair, establishment of the Neighbourhood Board, and production of the Pride in Place Neighbourhood Pride in Place Plans.
- 2.3 That Cabinet approves that the Council, in its role as Accountable Body, accepts, manages, and supports delivery of the funding in future years, subject to approval of the individual Pride in Place Neighbourhood Pride in Place Plans by MHCLG. This funding is anticipated to be £20m over the 10-year life of the programme for each of the three funded areas (£60m in total) enabling delivery of local priorities in line with the national programme's objectives.
- 2.4 That Cabinet approves delegation to the Executive Director for Corporate Resources (Section 151 Officer), to authorise the allocation of spend within Price in Place Programme subject to eligibility and neighbourhood plan priorities via the Decision Record process, following receipt of proposals from the neighbourhoods, and in consultation with the Cabinet Portfolio Holder for Communities and Community Safety, Executive Directors for Regeneration & Partnerships and Housing and Communities, and Assistant Director for Legal Services and Governance.
- 2.5 That Cabinet approves delegation to the Executive Director for Regeneration & Partnerships in consultation with the relevant Cabinet Portfolio Holders, Ward Members, Members of Parliament, the Independent Chairs (once appointed), Executive Director for Housing and Communities and Assistant Director for Legal Services and Governance to put forward any changes to the boundaries for each of the three neighbourhoods prior to final negotiation and agreement with MHCLG.
- 2.6 That Cabinet approves the delegation for approval of decisions in relation to the final governance arrangements and Board membership for the Neighbourhood Boards to the Executive Directors for Regeneration & Partnerships and Housing and Communities in consultation with the relevant local MPs and Ward Members, the Cabinet Portfolio Holder for Communities and Community Safety, and Assistant Director for Legal Services and Governance. Governance arrangements are subject to agreement with MHCLG enabling authorisation of expenditure by the Council as Accountable Body for the programme.
- 2.7 That Cabinet approves delegation to the Executive Director for Regeneration & Partnerships in consultation with the relevant Cabinet Portfolio Holders, Ward Members, Members of Parliament, the Independent Chair (once appointed), Executive Directors for Corporate Resources and for Housing and Communities and the Assistant Director for Legal Services and Governance to establish

appropriate management and administration arrangements as part of the development of the Pride in Place Plans for each area.

- 2.8 That Cabinet approves the delegation for the approval of decisions to submit the Pride in Place Neighbourhood Plans developed by each of the three Neighbourhood Boards to MHCLG to Executive Director for Regeneration & Partnerships in consultation with the Executive Directors for Housing and Communities and Corporate Resources and the Assistant Director for Legal Services and Governance.

3 Reasons for Recommendations

- 3.1 To ensure that £150k initial funding to support community engagement and development during 2025/26 from the Pride in Place programme is committed and spent in line with the receipt of the grant funding and makes an immediate visible impact of the programme ensuring the objectives and communities feel directly involved in the development of the programme and its governance arrangements.
- 3.2 The recommendations support open and transparent engagement with representatives from the neighbourhoods and will help to ensure that value for money is achieved both with regards to the expenditure and with the appropriate delegations to enable the Council to meet the project delivery timescales and objectives stipulated by MHCLG.
- 3.3 While this is a community-led programme, the local authority has a crucial role to play in supporting delivery at a local level. The Council will:
- Be the accountable body for Pride in Place Programme funding at the start of the programme and play a critical role in enabling and supporting the Neighbourhood Board to develop plans for spending.
 - Work with the local MPs to appoint the Neighbourhood Board Chair
 - Work with the local MPs to approve the final Board member selection proposed by the Chair.
 - Support the Neighbourhood Boards to develop Pride in Place Plan, setting out a 10-year vision for the area and detailing how funding will be spent in the first 4-year investment cycle.

4 Key Organisational Impacts

- 4.1 Impact on other Executive Committees (including Area Committees) and decision makers.
- 4.2 The impact will provide direct benefits to three neighbourhoods within the city that have significant challenges from deprivation whilst also helping to improve the wider community of Hull in terms of its continued regeneration and economic benefits. Consultation with Members within the relevant Wards and Area Committees will continue as part of the on-going delivery programme.
- 4.3 Contribution to the delivery of the Community Plan, the Council Plan and/or Area Plans.

4.4 The Pride in Place Programme supports the priorities, ambitions and commitments of the Community Plan. The development of the Neighbourhood Plans will follow the Community Plan commitments:

- Engagement of all residents and communities
- Strong, united leadership committed to improving outcomes.
- A focus on inclusion.

4.5 The development of the Neighbourhood Plans will address a wide range of community-based issues which are likely to encompass the six ambitions

- Safe and welcoming neighbourhoods.
- A healthier and fairer Hull.
- Reaching our potential.
- Economic growth that works for all.
- Responding to the climate and nature emergency.
- Our culture, our heritage, our city.

4.6 Impact on other key strategies/business plans:

4.7 Neighbourhood Boards must carry out extensive engagement with the community to make sure that a diverse range of voices are heard in developing the Pride in Place Plan for the neighbourhood area. A key part of the evidence base to develop the Plan will be through reviewing and taking into account existing plans and strategies to ensure strategic and operational links across all sectors and partner organisations.

4.7.1 Improving pride and sustaining growth in some of the most deprived areas of the city cannot be delivered by the Council alone, therefore, the collective commitment of all partners is essential to ensure this occurs. The development of each Neighbourhood Pride in Place Plan will need to involve a wide range of partners and so alignment with their commitments and objectives will also help to achieve wider benefits and draw in additional funding opportunities.

4.8 Equalities Impact Information

4.8.1 There is no likely adverse effect on any group/s with protected characteristics. Delivery of the Pride in Place programme and the priorities set out within the Government guidance will have a positive impact on resident life chances and equality of opportunity for those who have experienced socio-economic disadvantages. The development and delivery of the Neighbourhood Plans will be designed to meet the needs of the resident population.

5 Consultation

5.1 In line with MCHLG guidance, the Council has had initial engagement with the local Members of Parliament, Ward Members and relevant Portfolio Holders in developing the proposed approach. The Council, as Accountable Body, will continue to work with the Ward Members, local Members of Parliament, relevant Portfolio Holders and other key stakeholders to support the development of the proposals for governance, recruitment of the Independent Chair, and

Neighbourhood Board, as well the ongoing development of the priorities, and development and delivery of Pride in Place Plans.

6 Background.

- 6.1 In June 2025, as part of the Spending Review, the Government announced the intention to establish the Pride in Place programme. This was followed up by publication of the strategy in September and detailed guidance published on the 3 December 2025. This is a new Government neighbourhood programme aimed at regenerating the most deprived neighbourhoods focussing on geographies of around 10,000 residents.
- 6.2 The Pride in Place Programme is focused at putting power into the hands of local people in some of the most in-need neighbourhoods across the UK, so that they can decide how to regenerate their local area. It gives communities control of £2m every year for the next 10 years, to be spent on projects that will make a real difference to the neighbourhoods they live in. The programme is:
- Long-term: providing certainty and security of funding over 10 years.
 - Flexible: allowing communities to spend their funding on the projects that matter most to them, in a way that works for them.
 - Community-led: putting local people at the heart of decision-making, with residents able to have their say on the future of their neighbourhood.
 - Supportive: empowering people to build the skills and confidence they need to deliver change in their communities, through capacity funding and targeted support activities.
- 6.3 The guiding principle is that the long-term funding is intended to support communities in shaping their place, and prioritising funding, based on extensive community engagement around three core goals:
- Building stronger communities.
 - Creating thriving places.
 - Empowering people to take back control.
- 6.4 In Hull, three areas have been selected for inclusion in the programme and will each receive £19.6 million over the next 10 years. The areas selected are Orchard Park, Greatfield and Boulevard & St Andrew's Quay (Appendix 1 shows maps of the areas). It is important to note that the areas identified are not ward boundaries, but middle-layer super output areas (MSOAs) that were established by the Office for National Statistics (ONS) for statistical purposes. The areas have been defined with some flexibility to adjusting boundaries, but this is subject to Government approval.

Constitution and composition of the Neighbourhood Boards

- 6.5 Central to programme delivery is the establishment of Neighbourhood Boards, responsible for co-producing Pride in Place Plans setting out their 10-year vision to improve the social and physical infrastructure of their area, including a 4-year Investment Plan to address early priorities.

- 6.6 Boards will be led by an Independent Chair, and bring together residents, local businesses, grassroots campaigners, workplace representatives, faith and community leaders, the local MP, and at least one ward councillor. In establishing the Neighbourhood Boards and setting out the governance arrangements the roles of the Areas Committees will be a key consideration, both in terms of regular monitoring, reporting, and evaluation of the success of interventions to develop and share learning as well as aligning local priorities and investments in communities. The approach to developing these relationships will form part of the establishment of the governance framework during the first half of this year.
- 6.7 The Independent Chair will be appointed and approved by the local MP and local authority. The Chair should act as a champion for the place and local people, organising engagement that reaches out into the community, to ensure decision-making is community-led. The Chair will lead the process of recruiting and convening the full membership of the Neighbourhood Board, with the support of the local authority and the local MP. The Board should comprise representatives from a cross-section of the local community to promote community leadership, and Boards should ensure there is greater representation from non-elected members than elected, in line with the 'community-led' principle of the programme.
- 6.8 All Boards will need to consider the size of their membership and whether smaller, focused working groups would be useful to deliver the Programme's strategic objectives through facilitating engagement with the chosen themes, setting up appropriate groups where required. The expectation with Phase 2 areas is that the size of the board will be smaller than for the initial phase.
- 6.9 Appendix 2 provides an outline description for the role of the Independent Chair of the Neighbourhood Board.
- 6.10 The local authority, or an alternative organisation, such as a community group, if agreed by the Chair and local authority, will be required to act as secretariat to the Board. The secretariat for the Board will be responsible for operation of the Board, ensuring there is an established terms of reference and that it follows the associated governance and transparency requirements. All meetings will be expected to follow the Nolan principles of public life and to ensure the local community can hold the Board to account (i.e. open, transparent meetings; publication of agendas in advance of meetings and minutes in a timely manner; manage conflicts of interest and publishing declarations of interest; and setting out a code of conduct).
- 6.11 The level of engagement from Board Members will be critical to the success of community-led interventions. A lack of active participation in achieving quorum at Board meetings, poses a significant risk to timely decision-making. Without the minimum number of attendees required to validate decisions, progress may be delayed. Measures will need to be taken to encourage consistent attendance and active involvement from board members. This includes clear communication of meeting schedules, efficient decision-making, and exploring flexible meeting formats (e.g. hybrid or virtual options) to accommodate availability. Additionally, engagement strategies such as regular updates, recognition of contributions, and

alignment with community priorities may be appropriate in sustaining interest and commitment.

Involving the community in decision-making

- 6.12 Government is clear that areas should carry out extensive, deep, and ongoing community engagement to ensure stakeholder and resident led participation throughout the programme. Boards will be required to submit evidence to MHCLG as part of the submission of their Pride in Place Plan demonstrating engagement that aligns with best practice principles.
- 6.13 Neighbourhood Boards must carry out extensive engagement with the community to make sure that a diverse range of voices are heard in developing this plan and at every stage of the Programme.
- 6.14 It is recognised that communities in the areas selected will include groups whose circumstances, language or culture mean that they struggle to access ‘usual’ methods of engagement. Examples of this might be people experiencing homelessness, without access to the internet, who do not speak English, or the elderly. Engagement is expected to look different from place to place but could include listening campaigns, community conversations, community workshops or resident forums.
- 6.15 Boards are, therefore, expected to carry out extensive engagement with the people who live there and use a range of approaches to involve different people in decision-making, in a way that works for them. Evidencing this engagement to MHCLG will be required.
- 6.16 Decision-making and funding of projects by the Neighbourhood Board is, therefore, anticipated to be managed through a partnership between the:
- Neighbourhood Board, responsible for co-producing the Pride in Place Plan for their place;
 - Local Authority, who will support the Neighbourhood Board to develop and deliver the plan, and act as the accountable body at the start of the programme;
 - Local MP who will have a key role in supporting the Chair and the Neighbourhood Board informing the work and in engaging the community it represents; and the,
 - Local community, to shape the place’s priorities and hold the Neighbourhood Board and local authority to account.
- 6.17 The Communities Delivery Unit, based within MHCLG, will work with Boards to ensure that plans are in place to involve the surrounding community in decision-making. The Unit will also establish a Network for Neighbourhoods to share learning and best practice across the Neighbourhoods Boards.

Funding Profiles

- 6.18 In Hull, three areas were selected for inclusion in the programme and will receive funding of £19.6 million each over the next 10 years. These areas are Orchard

Park, Greatfield and Boulevard & St Andrew's Quay (Appendix 1 shows maps of the areas).

6.19 The overall funding breakdown is 63% capital and 37% revenue to support managing and delivering investment projects. The 3 December 2025 announcement also provided details of the overall funding profile over the full ten-year lifetime.

6.20 For planning purposes and to allow for periodic review, the programme will be divided into 3 investment periods:

- Period 1: 2026/27 to 2029/30 financial years (4 years)
- Period 2: 2030/31 to 2032/33 financial years (3 years)
- Period 3: 2033/34 to 2035/36 financial years (3 years)

The table below shows the allocations for each area by year (£ millions), with values rounded:

£ms	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	33/34	34/35	35/36	Total
Capital	0	0.12	0.67	1.46	1.46	1.46	1.46	1.46	1.46	1.46	1.46	12.43
Revenue	0.15	0.27	0.69	0.69	0.77	0.77	0.77	0.77	0.77	0.77	0.77	7.17
Total	0.15	0.39	1.36	2.15	2.23	2.23	2.23	2.23	2.23	2.23	2.23	19.6

6.21 The 2025/26 allocation of £150k per area is to support the establishment of the Neighbourhood Boards and community engagement. In 2026/27, the £390k is capacity funding for each area is designed to support community engagement, project development, and delivering early projects identified by the community through engagement.

6.22 Boards can spend their revenue funding allocation flexibly across the full lifespan of the programme and will be able to forecast their intention to spend delivery funding in later years of the programme. However, funding cannot be brought forward into earlier years of the programme, although places can borrow against what is a guaranteed revenue stream.

6.23 Annual payments of delivery funding will not be adjusted where a Board's forecast indicates that funding will not be spent in year, or in a given investment period, provided they forecast to spend the full value of the overall 10-year allocation.

6.24 In setting out the spending plans, Boards must have consideration for the following parameters:

- Within each investment period, the Board must forecast to spend at least 25% of the cumulative allocation for that investment period; and,
- By the end of Year 7 (financial year 2032 to 2033 and the end of the second investment period), the Board must have spent at least 50% of the cumulative total allocation

6.25 At the end of each financial year, places will be asked to submit an expenditure profile for that year, alongside a refreshed forecast.

Changes to boundaries

- 6.26 It is important to note that the areas identified are not ward boundaries, but middle-layer super output areas (MSOAs) that were established by the Office for National Statistics (ONS) for statistical purposes. The areas have been defined with some flexibility to adjusting boundaries, but this is subject to Government approval.
- 6.27 In order to make changes to the boundaries, Neighbourhood Boards may make representations to MHCLG to alter their default boundary. However, this is limited to the following restrictions:
- The new geography must be precisely defined – i.e. no ambiguity over whether a specific residence falls inside or outside the boundary;
 - The new geography must completely contain the boundary originally selected;
 - The new geography must be a single contiguous area;
 - The population of the new geography must remain at neighbourhood level;
 - The change in geography must be agreed by the MP, the local authority, and the Board, ideally with wider local consultation, and must be submitted in writing to MHCLG;
 - Any boundary changes must be submitted by 17 July 2026; and,
 - The new geography must remain within the spirit of the programme.
- 6.28 Interventions that extend beyond the defined geographic boundary must benefit and reflect the preferences of the resident population.
- 6.29 Boards should not submit requests to remove areas from the boundary unless they can evidence a clear error in its inclusion.

Approved Interventions

- 6.30 The Pride of Place guidance has identified a list of pre-approved indicative interventions. The interventions have been drafted broadly to give flexibility to Boards as to how and what they can deliver, providing examples where possible to indicate ideas for spend, but it is not exhaustive. The overall headings and themes of the interventions are:
- Regeneration, high streets and heritage
 - Housing
 - Work, productivity and skills
 - Cohesion
 - Community power
 - Health and wellbeing
 - Transport
 - Safety and security
 - Education and opportunity

- 6.31 In addition to these, if Neighbourhood Boards identify projects that sit outside of any of those identified, these may also be delivered subject to approval by MHCLG.
- 6.32 In developing each of the neighbourhood Pride in Place Plans, the Boards will, therefore, need to link the proposed projects to the interventions identified wherever possible or seek early approval to ensure successful delivery.
- 6.33 In line with the Council being the Accountable Body for the programme, the delivery of interventions will need to follow the Council's processes and procedures, taking a proportional approach, in line with its own project management and procurement processes to ensure that it meets both the terms and conditions of the grant and aligns with the requirements of Statutory Best Value Guidance. The Council will also need to ensure that delivery is in line with its own Constitution and Financial Regulations for the approval and variation of decisions as well as ensuring all projects and grants are in line with the Subsidy Control Act 2022.
- 6.34 Where the Council leads procurement activities, these will be undertaken in compliance with all applicable procurement legislation and the Council's own Financial and Contract Procedure Rules.

Planning, monitoring and approval requirements

- 6.35 Early in the development of the programme, Neighbourhood Boards will need to, with local people and the local authority, draft a Pride in Place Plan. This has to be submitted to MHCLG by the 28 November 2026 for approval and will set out a four-year plan for delivery.
- 6.36 The Plan should outline the community's overarching vision for change over the next decade to deliver the strategic objectives of the Programme, developed through grassroots engagement to reflect local people's priorities. This Plan must be co-produced by residents in the neighbourhood with meaningful community engagement such as listening campaigns, community conversations, community workshops or resident forums.
- 6.37 One of the key learning points from previous programmes has been the importance of allowing time for the magnitude of 'setting up' tasks involved in regeneration schemes, to ensure better outcomes at the end of a decade of investment. The guidance recommends setting aside funding and time to ensure that the foundations of the Programme are secure, including employing the right people, selecting effective management systems, and establishing processes for community involvement.
- 6.38 In taking forward the Pride in Place Plan, decision-making will be led by the Neighbourhood Board, with the relevant local authority in each place acting as the accountable body for the funds at the start of the programme, with responsibility for ensuring that public funds are distributed fairly and effectively.
- 6.39 The Government's expectation is that each local authority will:

- Work closely with their place’s Neighbourhood Board and local MP to develop and embed appropriate processes and controls for funding;
- Develop mechanisms that will empower the Neighbourhood Board in realising their role and driving forward a community-led vision for change; and,
- Facilitate the development of a place’s Plan and its delivery while recognising the role of the Neighbourhood Board as decision-making forum

6.40 This is likely to include providing advice and support on legal duties (public procurement, subsidy control, impact assessments), successful programme management, meaningful community engagement, and helping Board Members navigate requirements of the grant programme in the spirit of partnership working. This work will require the establishment of additional management and administration capacity which will need to be considered as part of the development of each of the Pride in Place Plans.

6.41 The intention, however, is that over time the Neighbourhood Board, and supporting structures, will move towards community-led delivery models by year three of the programme. This pathway will vary in different places – a Neighbourhood Board could transition into a community interest company, community benefit society or charity, or an existing community organisation could act as an anchor organisation.

6.42 There will be a formalised monitoring process, and the accountable body will be required to provide regular updates to MHCLG on a 6-monthly basis and make these publicly available. Detailed guidance on the process and requirements has not yet been published but will be provided ahead of the first submission date in April 2026.

6.43 Reporting information required will include the following:

- Pre-delivery activity you have completed to date and a high-level breakdown of cost.
- New pre-delivery activity being undertaken in the next 6-month period and a high-level breakdown of cost.
- Each programme project and activity completed to date, including a description, interventions targeted, start and end date, and projected costs.
- Each new programme project and activity being undertaken in the next 6-month period, including a description, interventions targeted, expected start and end date, and projected costs.
- Any changes to Neighbourhood Board membership.
- Progress metrics (e.g. jobs created, green space created or improved).

Timetable for Delivery

6.44 MHCLG have set out in the guidance the key milestones for programme development, approval and delivery as shown below:

Date	Actions
Early 2026	First payment of £150k to each area to support local community engagement and establishment of Neighbourhood Boards.
April 2026	First programme delivery funding payment to be made to lead local authorities which marks the commencement of the delivery phase. Boards and Chairs that are provisionally established will be required to be consulted on spending and links to community engagement, building local capacity and prioritisation of projects based on initial engagement activities. First monitoring submission report to progress – detailed requirements to be published during early 2026.
July 2026	Neighbourhood Boards to confirm finalised Board membership and any proposals to alter the 'default' area boundary to MHCLG by 17 July 2026
Autumn 2026	MHCLG to review Board membership and boundary proposals and to confirm whether acceptable
November 2026	Neighbourhood Boards submit their Pride in Place Plan to MHCLG for assessment and approval, by 28 November 2026
April 2027	First full 12-monthly monitoring return.

6.45 In order to meet Government deadlines for the Pride in Place Neighbourhood Programme, and in response to the momentum building in the three neighbourhood areas to advance the development of the programme, approval via a Leaders Decision Record will be sought during early January 2026. This Decision Record will act in support of recommendation 2.6 of this report and provide the delegated authorisation to proceed with the recruitment and appointment of the Independent Chairs and, once they are appointed, to confirm the proposed neighbourhood governance arrangements, including recruitment of Neighbourhood Board members. The recruitment process for the Chair will commence during January 2026 with the intention to appoint to these roles March 2026.

7 Issues for Consideration

- 7.1 The Council already has considerable experience taking on the accountability role in the management and delivery of grant regimes and programmes through leadership on UK Government Grants. The Council is also expected, as part of its civic leadership role, to undertake this role and the Council must ensure the programme is delivered and funding spent according to the relevant funding agreements and national eligibility rules.
- 7.2 Decision-making will be led by the Neighbourhood Board, with Hull City Council acting as the Accountable Body for the funds at the start of the programme, with responsibility for ensuring that public funds are distributed fairly and effectively, and that funds have been managed in line with the Nolan Principles, Equality Act

2010, Public Sector Equality Duty and Managing Public Money principles. The Council will also be responsible for compliance with legal responsibilities in relation to subsidy control, state aid and procurement.

- 7.3 MHCLG guidance also sets out the intention to move towards community-led delivery models by year three of the Programme. A Neighbourhood Board could transition into a community interest company, community benefit society or charity, or an existing community organisation could act as an anchor organisation. Unless agreed by MHCLG, the local authority will remain the accountable body, with delivery responsibility delegated to the relevant community organisation. The Government's Communities Delivery Unit will work with Neighbourhood Boards and local authorities to support this transition and can advise on governance arrangements.
- 7.4 In taking on the role of Accountable Body, the Council will be responsible for ensuring that all expenditure is in line with the terms of the grant conditions and that expenditure follows appropriate routes to ensure delivery of best value. It is proposed that authorisation to enable the Neighbourhood Boards to deliver on their priorities will be completed through the delegations set out within recommendation 2.4 of this report that enables the Executive Director for Corporate Resources to fulfil this role via decision records. An alternative would be to establish sub-committees to the relevant Area Committees providing them with the relevant authority to approve expenditure. However, providing authorisation via decision record is considered to provide the most expedient route for delivery.
- 7.5 The Council will also need to consider both the staffing capacity to manage and oversee the programme (e.g. secretariat to the boards, programme planning, reporting and monitoring) and the prioritisation of activities delivered through this programme alongside other work (e.g. capital programme and the availability of technical staff and contractors to complete works).
- 7.6 Development, management, and monitoring and reporting for the three neighbourhoods and their boards will require additional capacity that will need to be established during the first year of the programme (2026/27). This will need to be developed in consultation with the Independent Chairs and Neighbourhood Boards, once appointed and established, and is expected to be funded through the overall Pride in Place Programme. Based on the principles of similar regeneration programmes (e.g. UKSPF) and those already established through the Phase 1 Pride in Place Neighbourhood Programmes, this would expect to be in the region of 4% of the annual grant funding.
- 7.7 In relation the prioritisation of activities delivered through this programme alongside other work, the ability to programme works jointly across all three areas as well as potentially including within wider programmes of work commissioned by the Council will help to address potential issues. However, it has to be recognised that the prioritisation of activities in each area will be set by the Neighbourhood Boards.

8 Options and Risk Assessment

8.1 **Option 1 – Hull City Council supports the development and delivery of the Pride in Place programme in the three areas identified by the Government and formally agrees to act as the Accountable Body**

8.2 There are risks associated with the Council becoming the Accountable Body in receiving the grant funding and taking overall responsibility for meeting the terms and conditions of the Pride in Place Programme as well as the achievement of agreed outputs and outcomes from the Neighbourhood Delivery Plans once agreed with MHCLG. However, the Council has considerable experience in undertaking this role and putting in place mitigations to reduce the potential risks and liabilities to the Council. As part of its city leadership role, the Council would be expected to take on this responsibility.

8.3 The proposed approach for approval of expenditure proposed by the Neighbourhood Board within Recommendation 2.4 of this report is through delegation of decisions to the Executive Director for Corporate Resources (Section 151 Officer) through Council's Constitution. An alternative approach could be to establish a sub-committee of each of the relevant Area Committees to take these decisions. The proposed approach is recommended as it should enable decisions to be delivered in a more efficient and expedient way. Delivery decisions via sub-committees to the Area Committee will require setting of additional meetings that may delay delivery through their scheduling and also require additional staffing resources to manage and administer the meetings. The proposed alternative approach would still enable Elected Member, and public, scrutiny through the preparation and recording of Decision Record, but with the ability to respond in line with the timing Neighbourhood Board meetings and also reduce the amount of management and administration costs associated with delivery.

8.4 In taking on the role of Accountable Body, the Council will need to be aware that the funding for the Plan for Neighbourhoods being is structured over a 10-year period. However, the economic and political context may shift over time, potentially influencing local priorities and the strategic direction of the programme. To ensure the funding continues to deliver outcomes, spend will be monitored regularly and reviewed against both the evolving local context and the Council's broader ambitions. This will enable the programme to remain flexible, responsive, and aligned with long-term regeneration goals.

8.4.1 **This is the preferred option.**

8.5 **Option 2 – Do Nothing**

8.6 This option will require the Council not to accept the Government's £60m Pride in Place Neighbourhood Funding meaning that the three local neighbourhoods will not benefit from the opportunity to drive meaningful change that reflects their priorities to renew their neighbourhoods and high streets for regeneration and economic benefits. There would also be the reputational impact if the Council does not take on the role which may likely have longer term impacts on funding for the area.

9 Comments of the Monitoring Officer (Assistant Director of Legal Services and Governance)

- 9.1 The recommendations in this report are noted and supported. The Pride in Place Impact Fund is a grant fund by the Ministry of Housing, Communities and Local Government (MHCLG). It is noted and supported that the Council becomes the accountable body for the fund and is responsible for the administration of the funds. The Council will need to ensure that any expenditure from the grant funding is in accordance with the terms and conditions that the funding has been provided on. Failure to do so may result in clawback of funds.
- 9.2 Any expenditure incurred will be subject to further decision-making processes in accordance with the delegations recommended within this report. There is also a need to ensure that any grant expenditure is compliant with the Subsidy Control Act 2022 and that any procurement activity is compliant with the Procurement Act 2023. The Council's legal services will be available to advise throughout the grant cycle. (PG)

10 Comments of the Section 151 Officer (Director of Finance and Transformation)

- 10.1 The s151 Officer is supportive of the recommendations. As set out at paragraphs 7.5 and 7.6 here will be a need to provide additional capacity to manage the programme and to discharge the Council's duties as the Accountable Body and it is appropriate to fund the associated costs through a top slice of the grant.

11 Comments of the Assistant Director OD & HR and compliance with the quality Duty

- 11.1 The content of the report is noted and supported. Any staffing implications arising for the council from this decision will be dealt with through the usual employment procedures. There are no equality matters arising from this decision. KH

12 Comments of Overview and Scrutiny

- 12.1 This report is due to be considered by Overview and Scrutiny Management Committee on the 23rd of January 2026. Any comments or recommendations agreed at the meeting, will be tabled at Cabinet, for consideration alongside the final report. (Sc9121 – AS)

13 Comments of Councillor Dolman, Portfolio Holder for Communities and Community Safety

- 13.1 The Pride in Place Neighbourhood Programme provides a significant opportunity to address local community priorities within three areas of the city with high levels of deprivation. I welcome the additional funding that will be brought into the city and support the proposals to develop the neighbourhood governance and priorities, aligning them with local priorities and the Council's wider ambitions over the coming year. It will be important to ensure that the funding maximises the visible improvements within these communities and that the lessons learnt are shared with Area Committees and the wider Council through the relevant Overview and Scrutiny Commissions and as part of the City's Community Plan ambition to create Safe and Welcoming Neighbourhoods.

Chris Jackson
Executive Director of Regeneration and Partnerships

Contact Officers: Nathan Turner, Head of Economic Strategy and Partnerships

Telephone No.: 01482 300300

Officer Interests: None

Background Documents:

[Pride in Place Strategy - GOV.UK](#)

[Pride in Place Programme prospectus - GOV.UK](#)

[Pride in Place Programme: funding profiles and timelines - GOV.UK](#)

[Pride in Place Programme: governance and boundary guidance - GOV.UK](#)

[Pride in Place Programme: list of indicative interventions - GOV.UK](#)

[Pride in Place Programme: Pride in Place Plans - GOV.UK](#)

[Pride in Place Programme: monitoring guidance - GOV.UK](#)

Implications Matrix

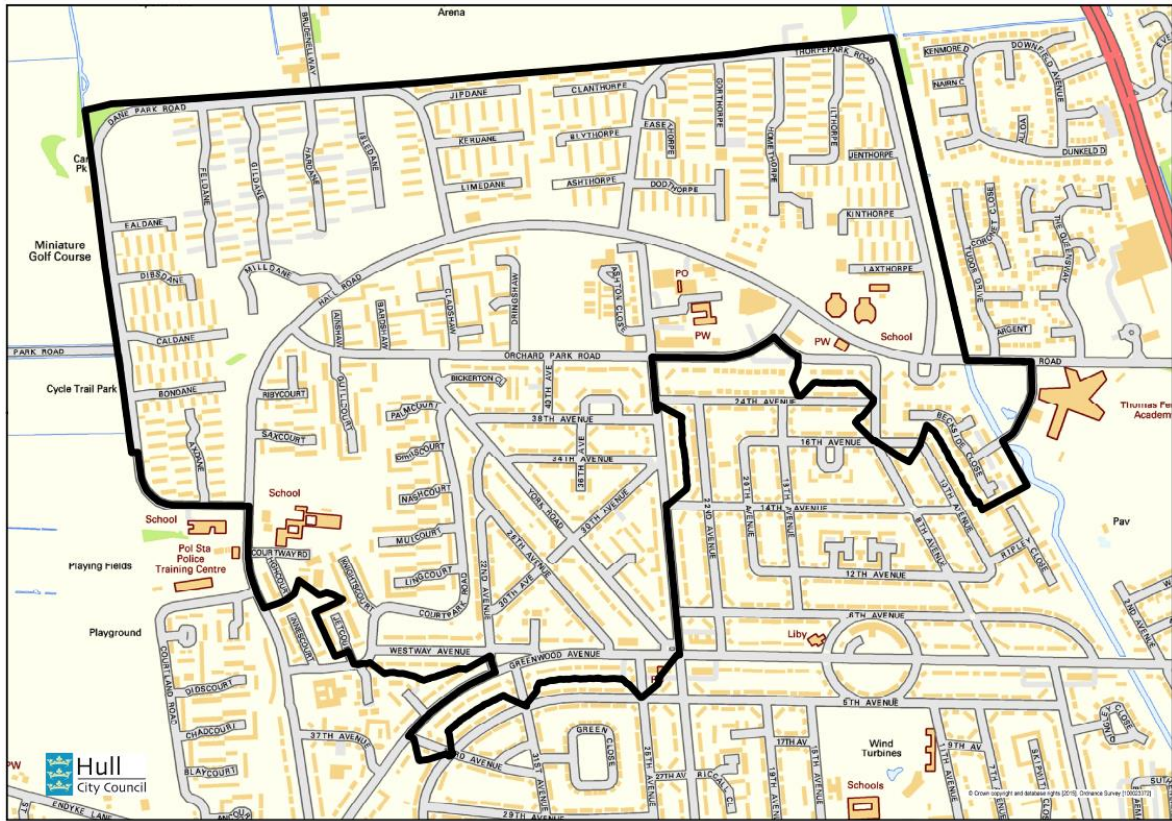
This section must be completed and you must ensure that you have fully considered all potential implications

This matrix provides a simple check list for the things you need to have considered within your report

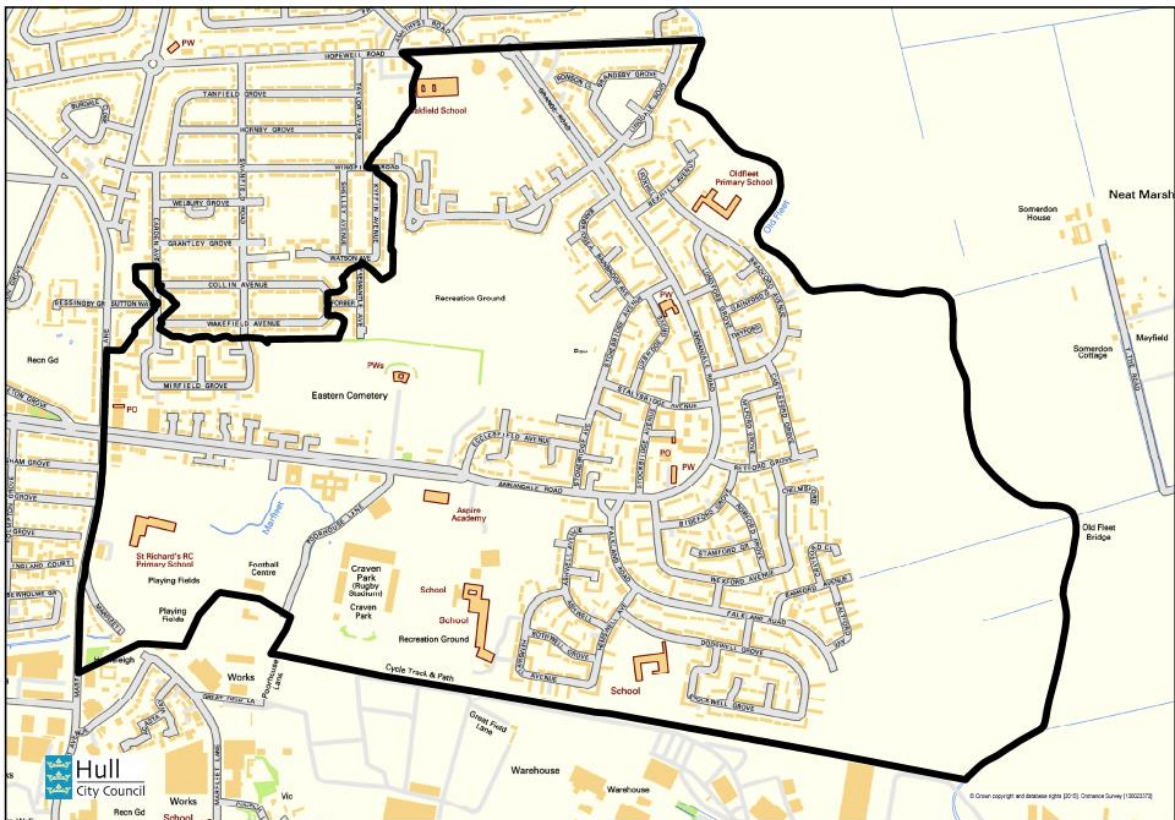
If there are no implications please state

I have informed and sought advice from HR, Legal, Finance, Overview and Scrutiny and the Climate Change Advisor and any other key stakeholders i.e. Portfolio Holder, relevant Ward Members etc prior to submitting this report for official comments	Yes
I have considered whether this report requests a decision that is outside the Budget and Policy Framework approved by Council	Yes
Value for money considerations have been accounted for within the report	Yes
The report is approved by the relevant Director/Assistant Director	Yes
I have included any procurement/commercial issues/implications within the report	Yes
I have considered the potential media interest in this report and liaised with the Media Team to ensure that they are briefed to respond to media interest.	Yes
I have included any equalities and diversity implications within the report and where necessary I have completed an Equalities Impact Assessment and the outcomes are included within the report	Yes
Any Health and Safety implications are included within the report	N/A
Any human rights implications are included within the report	N/A
I have included any community safety implications and paid regard to Section 17 of the Crime and Disorder Act within the report	N/A
I have liaised with the Climate Change Advisor and any environmental and climate change issues/sustainability implications are included within the report	N/A
I have considered how the decision may contribute or impact on culture and heritage within the city.	Yes
I have included information about how this report contributes to the Community Plan/ Area priorities within the report	Yes
I have considered the impact on air quality, carried out an appropriate assessment and included any resulting actions or opportunities necessary to improve air quality in the report.	N/A
I have considered the impact on Children Looked After and Care Leavers and any resulting actions/implications have been included within the report.	Yes

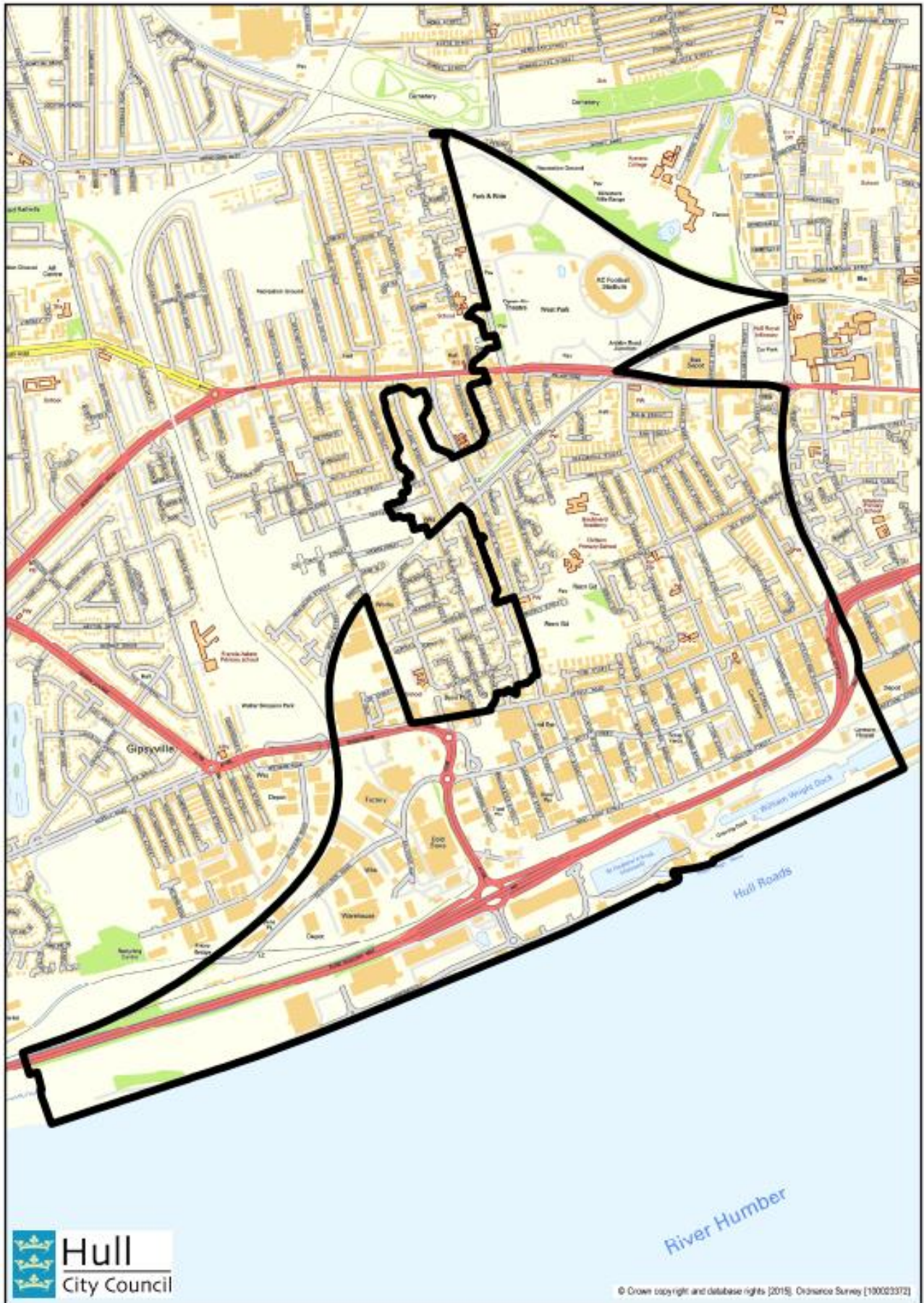
Orchard Park



Greatfield



Boulevard and St Andrew's Quav





Pride In Place Neighbourhood Board Chair: Role description

Purpose of the role:

To deliver the Pride in Place Programme, Neighbourhood Boards are being set up in every funded neighbourhood across the country. Each Board will be led by an independent Chair – someone who can bring communities together to share their ideas in an open and collaborative way. The Chair's primary job is to be a champion for their place and to embody the community-led spirit of the programme. The Chair should have a deep connection to their area and can be new to this kind of work. What matters most is a commitment to seeing change through and improving the lives of those in their community.

The independent Chair is best when they act as a proactive, trustworthy convenor who:

- Is deeply connected to their community and fiercely committed to making it an even better place to live.
- Can bring together different voices from across their community, to shape a collective vision for the future of their place.
- Has local credibility and will be respected as a leader – even if this is their first leadership role.
- Ensures that all voices are heard and that Board discussions are collaborative.
- Is adept at finding consensus, navigating conflict calmly and impartially, never allowing ego to get in the way of progress.
- Brings together community groups and prioritises community engagement as a central pillar of the programme.
- Is clear about their own knowledge gaps and considers how the makeup of the Board complements this.
- Thinks laterally and creatively about solutions to problems and ways to draw in community voices.
- Acts as a public face and represents the Board externally, and brings figures of different political stripes together.

The Chair should not be:

- A gatekeeper or clique-builder; the Board should have a range of voices, including ones that differ from the Chair's.
- Seeking to push personal agendas – this is about what the community wants.
- The only decision-maker or expert in the room.
- The day-to-day delivery lead: this is a strategic post.

Skills and attributes of a good Chair:

- Fair and balanced, ensuring that all voices are heard
- Good at facilitating conversations, particularly when differences of opinion emerge
- Open to learning, feedback and development, and an interest in mentoring and upskilling others
- Welcoming, open and listens deeply to others
- Calm under pressure and manages conflict well
- Has time to prioritise the role

In most circumstances we expect this role to be voluntary, similar to that of a school governor or charity trustee. However, to ensure that Neighbourhood Boards have the right leadership, and to open the position up to candidates who might otherwise be unable to put themselves forward, a small basic payment may be provided from the programme's dedicated capacity funding to remunerate Chair time.

More detail on this can be found in the [programme prospectus](#).