

Appendix B 1

2020-21 Adult Social Care placement cost forecast

Placement Category	Budget			Period 9 reported Position			Net Variance after accounting for income
	Average No of people in service Budget £m	Average cost based on £ per week	Average No of people in service Period 9 forecast £m	Average cost based on £ per week	Average No of people in service Period 9 forecast £m	Average cost based on £ per week	
Residential over 65	28.242	1,060	511	26.709	937	552	
Volume variance £'m (1)				-	3.531		
Unit cost variance £'m (2)						1.998	
Permanent placements budget						-	0.920
Short stay / respite budget	2.655			3.055			0.400
Total Variance £m							-0.520
Residential under 65	14.791	292	972	16.034	293	1050	
Volume variance £'m					0.055		
Unit cost variance £'m						1.188	
Short stay / respite budget	1.162			1.162			
Total Variance £m							1.069
Nursing all ages	2.151	62	665	1.912	58	629	
Volume variance £'m				-	0.131		
Unit cost variance £'m						0.109	
Total Variance £m							-0.120
Agency Day Care	2.569	269	211	2.667	269	218	
Volume variance £'m							
Unit cost variance £'m						0.098	
Total Variance £m							0.098
Agency Home Care	11.778	1,009	224	12.769	1,004	244	
Volume variance £'m				-	0.063		
Unit cost variance £'m						1.055	
Total Variance £m							0.654
Supported Living	6.713	106	1,218	7.176	118	1174	
Volume variance £'m					0.733		
Unit cost variance £'m						-	0.269
Total Variance £m							0.371
Shared Lives	0.895	43	367	0.806	39	360	
Volume variance £'m				-	0.075		
Unit cost variance £'m						-	0.014
Total Variance £m							-0.089
Direct Payments	11.127	644	332	11.086	614	348	
Volume variance £'m				-	0.543		
Unit cost variance £'m						0.502	
Total Variance £m							-0.024
Total Variance £'m							1.439

Variance Analysed		
Average No of people variance	Average cost variance based on £ per week	Overall variance £m
-123	41	
1	78	
-4	-36	
0	7	
-5	20	
12	-44	
-4	-7	
-30	16	
		1.439

Other factors affecting the forecast

Savings from Agency and Casuals staff, only part year effect now

0.250

Over achievement of assumed vacancy levels

-0.439

Total Service variance

1.250

Appendix B 2

2020-21 Childrens' Safeguarding placement cost forecast

Placement Pressure Analysis Placement Category	20/21 Budget Position			Forecast Position P9			Variance analysed		Number of children as at 31.12.20
	Average number of children budget based upon	Average cost of placement £m	Budget 20 / 21 £m	Average number of children in placement	Average cost of placement £m	Forecast Outturn 20 / 21 £m	Average number of children in placement	To Budget £m	
LAC Placements									
Residential Agency	27	0.225	6.081	41	0.215	8.806	14	2.725	42
Foster Agency	125	0.040	5.047	155	0.047	7.315	30	2.267	182
Secure Accommodation	1	0.314	0.314	0	0.000	0.000	-1	-0.314	0
Remand	5	0.018	0.090	6	0.083	0.500	1	0.410	3
Independent Living / Lodgings, range of placements with varied costs - Agency	31	0.066	2.050	34	0.085	2.876	3	0.826	42
Other Independent Living / Lodgings	60	0.012	0.699	51	0.019	0.951	-9	0.252	51
Fostering HCC inc placed for adoption	323	0.012	3.862	355	0.012	4.263	32	0.400	348
Family & Friends Fostering	184	0.011	1.977	162	0.012	1.993	-22	0.016	159
Parent & Baby. Short term assessment placements - Agency	2	0.031	0.063	3	0.154	0.462	1	0.399	3
Placed with Parents - Nil cost	47	0.000	0.000	47	0.000	0.000	0	0.000	49
Internal Children's Home - cost elsewhere within the budget	28	0.000	0.000	33	0.000	0.000	5	0.000	35
NHS Establishment - Nil cost	2	0.000	0.000	2	0.000	0.000	0	0.000	1
LAC Placement Total	835		20.183	889		27.164		6.982	915
Non LAC Third Party Placements									
Permanency Orders (not LAC)	455	0.007	3.303	495	0.009	4.227	40	0.924	522
Adoption Allowances	229	0.006	1.414	229	0.006	1.463	0	0.049	231
Therapy & Counselling	n/a	n/a	0.135	n/a	n/a	0.135	n/a	n/a	
Others including Care Leavers, Staying Put and Direct Payments for families of children with disabilities	n/a	n/a	1.757	n/a	n/a	1.957	n/a	0.200	
Non LAC Third Party Placements Total	684		6.609			7.781	-684	1.172	753
Total Placements	1519		26.792			34.946		8.154	1668
COVID related costs								7.767	
Net Revenue Forecast Position for Placements 20 / 21								0.387	

Appendix B 3

2020-21 Streetscene forecast

Waste	BUDGET 20-21			Period 9 Reported Position				Variance analysed		
	Budget	Average Tonnage	Average Cost / Income	Period 9 Cost / Income Forecast	Average Tonnage	Average Cost / Income	Period 9 variance	Change in Tonnage	Change in Cost / Income	Overall variance
	£m	Per Annum	£ Per tonne	£m	Per Annum	£ Per tonne	£m	Per Annum	£ Per tonne	£m
Waste Disposal	10.161	119,655	85.21	10.863	122,845	88.42	0.702	3,190	3.21	0.702
Income from recycling	-0.724	18,555	-39.02	-0.865	23,378	-37.01	-0.141	4,824	2.01	-0.141
Total £'m	9.437			9.997			0.560			0.560

Parking Related Income	BUDGET 20-21			Period 9 Reported Position				Variance analysed		
	Income Budget	Average No of Ticket Purchases / Notices	Average Income	Period 9 Income Forecast	Est'd Average No of Tickets / Notices	Est'd Average Income	Period 9 variance	Change in No. of Tickets / Notices	Change in Average Income	Change in Variance
	£m	Per week	£ per week	£m	Per wk	£ per week	£m	Per wk	£ per week	£m
Off Street Parking Tickets Purchased	-1.027	8,995	-19,698	-0.604	5,294	-11,593	0.423	-3,701	8,105	0.423
On Street Parking Tickets Purchased	-1.274	14,826	-24,436	-0.528	6,146	-10,131	0.746	-8,680	14,305	0.746
Penalty Charge Notices (PCN) Issued	-1.450	823	-27,810	-0.864	490	-16,564	0.586	-333	11,246	0.586
Total £'m	-3.751			-1.996			1.755			1.755

Figures reflect additional costs and loss of income associated with the COVID 19 response in the Service Area

Key to £ variances

-ve = favourable

+ve - unfavourable