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Date: Thursday, 12 March 2026

Dear Councillor,

**Overview and Scrutiny Management Committee**

A meeting of the **Overview and Scrutiny Management Committee** will be held at **10:00 on Friday, 12 December 2025** in **Room 77**.

The Agenda for the meeting is attached and reports are enclosed where relevant.

Please Note: It is likely that the public, (including the Press) will be excluded from the meeting during discussions of exempt items since they involve the possible disclosure of exempt information as describe in Schedule 12A of the Local Government Act 1972.

Yours faithfully,

A handwritten signature in cursive script, appearing to read "Alex Holgate".

Head Of Governance



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**OSMC**

To: **Membership:**

Councillor Burton, Gardiner, Hale, Hofman, Kemp, Pantelakis, Payne, Randall and Robinson (C)

**Portfolio Holders:**

Cllr Ross, Leader of the Council

Cllr Dad, Deputy Leader of the Council

**Officers:**

Ian Anderson, Director of Legal Services and Partnerships

David Bell, Director of Finance and Transformation

Amanda Fenton, Principal Members Support Officer

Alex Holgate, Head of Governance (x5)

**For Information:**

Reference Library (Public Set)

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**Overview and Scrutiny Management Committee**

**10:00 on Friday, 12 December 2025**

**Room 77**

**A G E N D A**

**PROCEDURAL ITEMS**

**1 Apologies**

To receive apologies for those Members who are unable to attend the meeting.

**2 Declarations of Interest**

To remind Members of the need to record the existence and nature of any Personal and Discloseable Pecuniary interest in items on the agenda, in accordance with the Member Code of Conduct.

(Members Code of Conduct - Part D1 of the Constitution)

**3 Minutes of the Meeting held on 21st November 2025**

7 - 18

To approve the minutes as a true and correct record.

**NON-EXEMPT ITEMS**

**4 Director of Finance & Transformation Presentation**

To update the Commission on any service, policy or strategy developments that fall within the remit of the Commission, with a view to the Commission including them in the future work programme if they consider it appropriate.

- |    |   |              |
|----|---|--------------|
| 5  | <b>Revenue Budget Monitoring 2025-26 – Third Formal Report</b>  | 19 - 60      |
|    | To update Members on the revenue budget monitoring position as at Period 7 (October 2025), explanations for material variances from Budget, year-end projections, and the management actions being taken where appropriate.                                       |              |
| 6  | <b>2025/26 Capital Monitoring – Second Formal Update Report</b>   | 61 - 80      |
|    | To provide an updated Capital Programme for 2025/26 to 2028/29 and overview against budget and planned activity, and to seek authorisation for the amendments to the programme.   |              |
| 7  | <b>Treasury Management Strategy Statement and Annual Investment Strategy – Mid Year Review Report 2025/26</b>   | 81 - 116     |
|    | To provide Members with an update on Treasury Management activity and performance in the first half of the financial year 2025/26, as required by the Council’s Treasury Management Policy Statement.   |              |
| 8  | <b>Medium Term Financial Plan – Update Report</b>   | 117 -<br>132 |
|    | To update Members on the latest Medium Term Financial Plan (MTFP) projections for the period 2026/27 to 2028/29 and outline a financial strategy which will inform the detailed formal budget proposals to be considered by Council and Cabinet in February 2026. |              |
| 9  | <b>Household Support Fund 7 – Redistribution of funding</b>   | 133 -<br>170 |
|    | To undertake pre-decision scrutiny.   |              |
| 10 | <b>Outstanding Actions</b>  | 171 -<br>172 |
|    | To ensure any outstanding actions are being addressed in a timely manner.   |              |
| 11 | <b>Work Programme</b>   | 173 -<br>176 |
|    | To consider and agree the work programme.   |              |

**EXEMPT ITEMS**

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